

# Town of Bedford

## WESTCHESTER COUNTY, NY

Edward Ritter  
Town Comptroller



### **FIVE YEAR PROJECTIONS 2015-2019**

The Town of Bedford has concluded its annual audit with favorable results. General and Highway fund Balances are at 28% and 20.8% respectively. Rating agencies look for this to be within 15%-20%.

Having these audited numbers enabled the update of our five-year financial projections with actual 2013 data. With this new data, three scenarios were projected. Each scenario shows existing debt service as well as new capital projects amortized for each year affected.

**Scenario # 1:** This is the most conservative approach. Projections and analysis are based on an average of all historical data which includes an average 9% benefit increase. Benefits include pension contributions, health insurance, social security and Medicare, MTA, workers compensation as well as union welfare contributions. The results show the following unrestricted fund balances by 2019

- General Fund Balance at 5.4% or \$1,252,855
- Highway Fund Balance at 5.1% or \$425,204
- Combined Fund Balance at 5.3% or \$1,678,059

**Scenario # 2:** This approach is a little more aggressive. Mortgage tax is increased based on increases over five years of analysis. Personal Services considers attrition that is actually known. Contractual services show less expense for services that are outsources to include purchases. Benefits are reduced to 8% based on favorable results for 2013 and estimates for 2014. The results show the following unrestricted fund balances by 2019

- General Fund Balance at 16.7% or \$3,713,352
- Highway Fund Balance at 7.7% or \$632,842
- Combined Fund Balance at 14.3% or \$4,346,195

**Scenario # 3:** This approach is the most aggressive. The same revenue projections are assumed as in scenario # 2. Personal Services considers further attrition of anticipated retirements. Contractual services are reduced to levels consistent with levels of historic data with modest increases. Benefits are held at the 8% level used in scenario # 2. The results show the following unrestricted fund balances by 2019

- General Fund Balance at 25.4% or \$5,509,604
- Highway Fund Balance at 14.1% or \$1,128,690
- Combined Fund Balance at 22.4% or \$6,638,294